

2021/22 Savings Proposals

Savings in the 2021/22 Budget and MTFP approved 23 February 2021





















Savings by Directorate	2021/22 £000s	2022/23 £000s	2023/24 £000s	2024/25 £000s	2025/26 £000s
Adults	665	665	665	665	665
Children's	705	686	686	686	686
Population Health	272	1,015	1,015	1,015	1,792
Growth	954	1,198	1,462	1,520	1,583
Operations & Neighbourhoods	1,823	2,621	2,481	2,481	2,415
Finance & IT	1,354	4,123	4,123	4,123	4,123
Governance	355	335	335	335	335
Corporate	2,803	3,208	3,208	3,208	3,208
Total	8,930	13,851	13,975	14,033	14,807






<u>Savings</u>	2021/22 £000s	2022/23 £000s	2023/24 £000s	2024/25 £000s	2025/26 £000s
RED	651	5,139	5,139	5,139	5,139
AMBER	3,367	4,900	4,990	5,015	5,822
GREEN	4,912	3,812	3,846	3,879	3,846
Total	8,930	13,851	13,975	14,033	14,807

2021/22 Savings Proposals

Changes to RAG ratings

Since the update to Board in July, one saving has moved to Red (AD1) where only part of the saving is now expected to be delivered.

2021/22 Savings	February 2021 Budget Report	March Board Update	May Board Update	July Board Update	Sept Board Update
RED	651	651 	1,208 	543 	1,208 
AMBER	3,367	3,786 	2,017 	2,682 	2,017 
GREEN	4,912	4,493 	5,706 	5,706 	5,706 
Mitigating savings	0	0 	242 	242 	638 
Forecast Delivery including Mitigations	8,930	8,930 	8,605 	8,605 	8,948 

 No Change	 Negative increase (ie. More red)	 Positive Increase (ie. More green)	 Negative decrease (ie. Amber moved to red)	 Positive decrease (ie. Amber moved to green)
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The RAG rating for the Adults saving (AD1) relating to accommodation savings has been changed from amber to red as it now looks unlikely that the saving will be delivered in full. Savings of £360k against budget are now forecast against a target of £665k (previously this was forecast to deliver in full). Savings of £277k have been realised already and further planned moves are expected to add to this to bring the total to £360k. The shortfall in the planned saving is in part due to some planned moves not being possible due to changes of circumstances and an increase in the level of support required. In addition, the service is facing additional cost pressures due to lack of available housing and increased demand, including a number of high cost placements which were not known at budget setting. Work continues to try to reduce placement costs and avoid out of borough placements, with an estimated £1.172m of cost avoidance attributed to close oversight of placements.

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Forecast Delivery

2021/22 Savings	Target	Delivered	Forecast to achieve (Total)	Not expected to be delivered	Savings above plan
RED	1,208	398	481	727	0
AMBER	2,017	51	1,741	276	0
GREEN	5,706	3,444	6,088	0	382
Mitigating savings	0	0	638	0	638
Total	8,930	3,893	8,948	1,003	1,020

Despite the increase in red rated schemes, the overall position is more positive as Directorates have identified more mitigating savings to offset any delays or non delivery of the original planned savings. Total forecast savings in 2021/22 are now £8,948k which is £18k more than the original savings plan.

Of the original planned savings, £1,003k is not now expected to be delivered either because the original plan is unachievable or because savings will deliver a lesser amount than previously estimated. Green savings are now expected to deliver £382k more than originally planned and Directorates have identified a further £638k of mitigating savings to offset partial or non-delivery of red and amber savings.